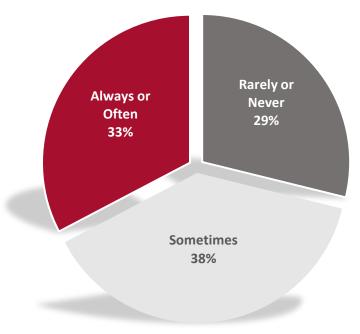
ENGAGEMENT OVERVIEW:

For the 2023 Employee Engagement Survey (EES) there were 62 respondents in 2023 compared to 62 respondents in 2018 who identified their department within the College of Education. For 2023, the survey was sent to 149 active employees within the College of Education resulting in a 42% response rate. The response average for 70 Likert scaled statements was 3.65 for 2023 compared to 3.93 in 2018 resulting in a small decrease in the overall response average from 2018. For 2023 6% identified themselves as Civil Service, 31% identified themselves as Administrative Professional, and 63% identified themselves as Faculty.

As explained in the 2023 EES Results Report, responses were measured using a 5-option Likert scale with "Never" equaling 1 and "Always" equaling 5 to determine the frequency in which employees identified with the statements.

For the 2023 survey, 33% of respondents said they always or often enjoy being part of their College/Area. A breakdown of scoring response averages can be found at the end of this report beginning on page 5.



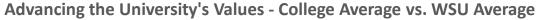
Enjoy Being Part of Their College/Area

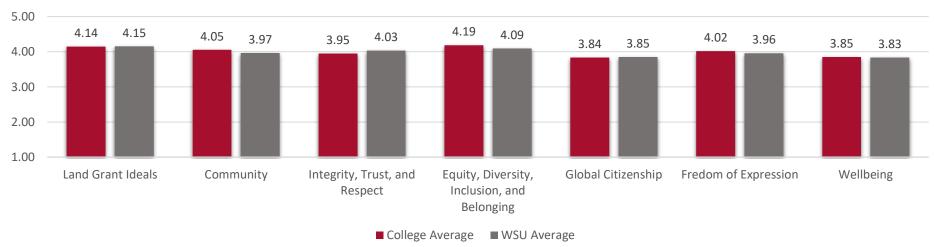
COLLEGE Vs. WSU System Averages and Participation

		WSU Average			
	2014	2016	2018	2023	2023
# of Respondents	51	45	62	62	2791
Likert Overall Average	3.83	3.96	3.93	3.65	3.73

ADVANCING THE UNIVERSITY'S VALUES:

The survey asked respondents to identify the extent to which their department embraces the University's values, specifically as it related to Land-grant ideals, Community, Integrity Trust and Respect, Equity Diversity Inclusion and Belonging, Global citizenship, Freedom of expression, and Wellbeing. This graph demonstrates the response average within the College of Education compared to the overall WSU average:





HIGHEST 2023 RESPONSE AVERAGE:

Statements	Area Average 2014	AREA AVERAGE 2016	Area Average 2018	AREA AVERAGE 2023	WSU Average 2023
My supervisor treats me with dignity and respect.	-	4.36	4.31	4.43	4.45
I know what is expected of me at work.	4.35	4.55	4.56	4.35	4.38
My department demonstrates support for a diverse workforce.	4.10	4.19	4.14	4.31	4.19
I have access to system-wide training and development events. **	-	-	-	4.31	4.28

LOWEST 2023 RESPONSE AVERAGE:

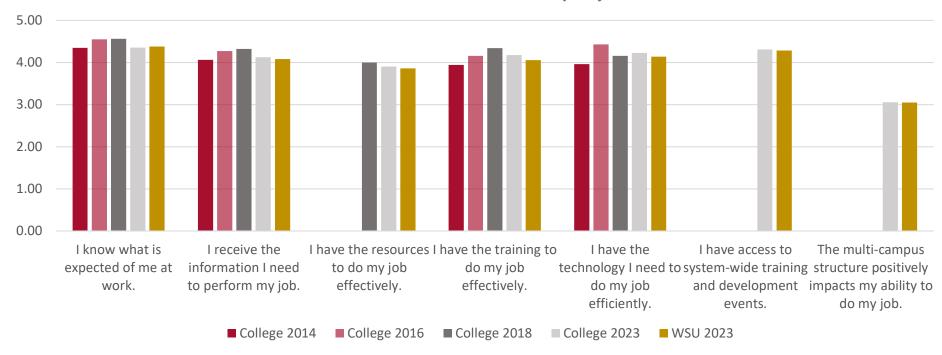
Statements	Area Average 2014	AREA AVERAGE 2016	AREA AVERAGE 2018	AREA AVERAGE 2023	WSU Average 2023
I utilize wellbeing programs and resources available to employees.	-	-	2.63	2.31	2.44
I feel heard by WSU system leadership. **	-	-	-	2.39	2.77
Decision making by WSU system leadership is transparent. *	3.27	3.77	3.47	2.55	2.89
WSU system leadership values me and the work I do. **	-	-	-	2.65	2.76
		CHANGE FROM	2018 SURVEY = *	New Surve	QUESTION = **

SIGNIFICANT RESPONSE CHANGE (RESPONSE CHANGES 0.33 OR HIGHER):

Statements	AREA AVERAGE 2014	AREA AVERAGE 2016	AREA AVERAGE 2018	AREA AVERAGE 2023	Change
My supervisor encourages me to use the university resources regarding employee concerns. *	-	3.59	3.13	3.30	-0.46
I am comfortable with utilizing university resources for employee concerns. *	-	4.05	3.63	3.50	-0.42
Clear reporting structures are established within my department.	3.74	4.23	3.87	3.88	-0.36

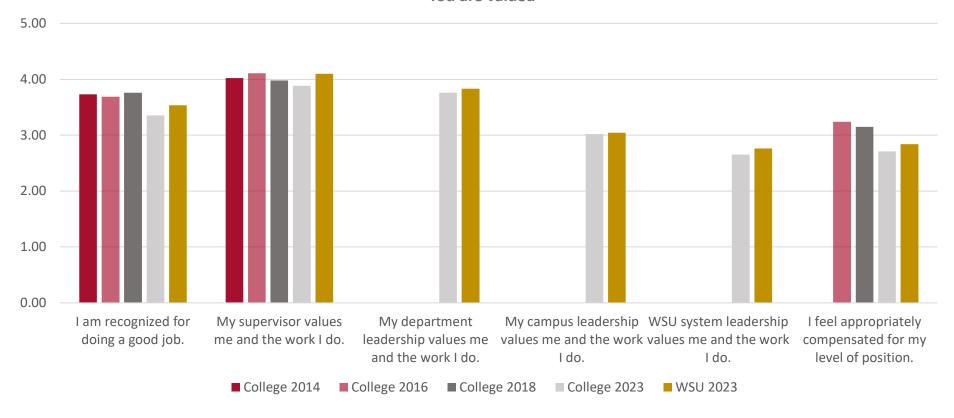
CHANGE FROM 2018 SURVEY = * NEW SURVEY QUESTION = **

You have what is needed to do your job



		College Average			WSU Average	
		2014	2016	2018	2023	2023
	I know what is expected of me at work.	4.35	4.55	4.56	4.35	4.38
	I receive the information I need to perform my job.	4.06	4.27	4.32	4.13	4.08
	I have the resources to do my job effectively.	-	-	4.00	3.90	3.86
	I have the training to do my job effectively.	3.94	4.16	4.34	4.18	4.05
	I have the technology I need to do my job efficiently.	3.96	4.43	4.16	4.23	4.14
**	I have access to system-wide training and development events.	-	-	-	4.31	4.28
**	The multi-campus structure positively impacts my ability to do my job.	-	-	-	3.06	3.05

You are valued



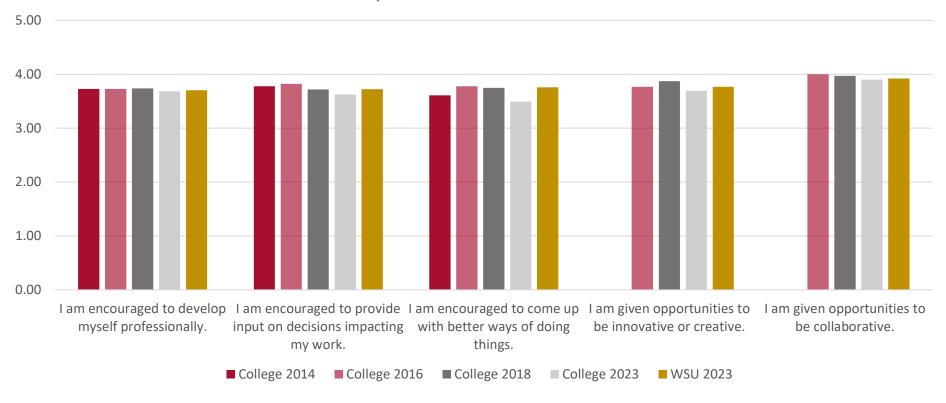
I am recognized for doing a good job.

My supervisor values me and the work I do.

- ** My department leadership values me and the work I do.
- ** My campus leadership values me and the work I do.
- ** WSU system leadership values me and the work I do.
 I feel appropriately compensated for my level of position.

	Area A	verage		WSU Average
2014	2016	2018	2023	2023
3.73	3.69	3.76	3.35	3.54
4.02	4.11	3.98	3.88	4.10
-	-	-	3.76	3.83
-	-	-	3.02	3.05
-	-	-	2.65	2.76
-	3.24	3.15	2.71	2.84

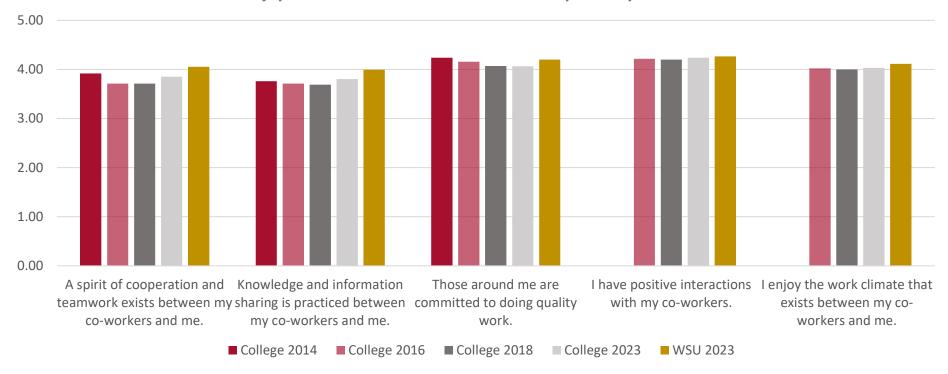
You provide individual contributions



I am encouraged to develop myself professionally. I am encouraged to provide input on decisions impacting my work.
I am encouraged to come up with better ways of doing things.
I am given opportunities to be innovative or creative.
I am given opportunities to be collaborative.

	Area A	verage		WSU Average
2014	2016	2018	2023	2023
3.73	3.73	3.74	3.68	3.70
3.78	3.82	3.72	3.62	3.72
3.61	3.78	3.75	3.49	3.76
-	3.77	3.87	3.69	3.77
-	4.00	3.97	3.90	3.92

You enjoy the work climate that exists between you and your co-workers

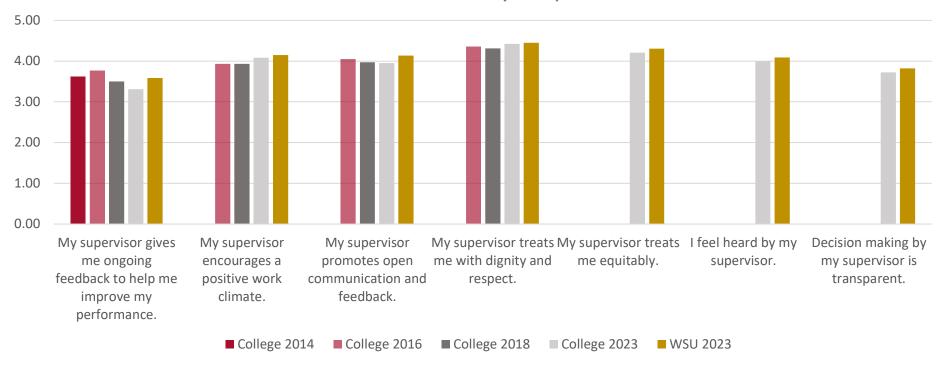


A spirit of cooperation and teamwork exists between my coworkers and me. Knowledge and information sharing is practiced between my coworkers and me. Those around me are committed to doing quality work.

I have positive interactions with my co-workers.
I enjoy the work climate that exists between my co-workers and $% \left(1\right) =\left(1\right) \left(1\right) +\left(1\right) \left(1\right) \left(1\right) +\left(1\right) \left(1\right) \left($
me.

	Area A	verage		WSU Average
2014	2016	2018	2023	2023
3.92	3.71	3.71	3.85	4.05
3.76	3.71	3.69	3.81	3.99
4.24 -	4.16 4.22	4.07 4.20	4.07 4.24	4.20 4.26
-	4.02	4.00	4.03	4.11

You feel satisfied with your supervisor



My supervisor gives me ongoing feedback to help me improve my performance.

My supervisor encourages a positive work climate.

My supervisor promotes open communication and feedback.

My supervisor treats me with dignity and respect.

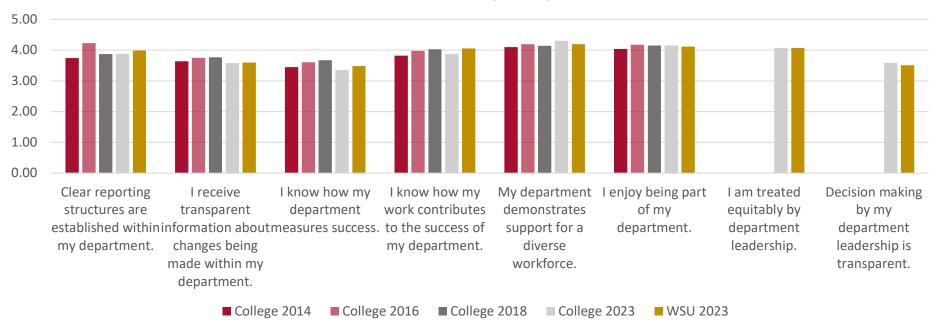
My supervisor treats me equitably.

I feel heard by my supervisor.

Decision making by my supervisor is transparent.

	Area A	verage		WSU Average
2014	2016	2018	2023	2023
3.61	3.77	3.50	3.31	3.59
-	3.93	3.93	4.08	4.15
-	4.05	3.97	3.95	4.13
-	4.36	4.31	4.43	4.45
-	-	-	4.21	4.31
-	-	-	4.00	4.09
-	-	-	3.72	3.82

You feel connected to your department



		7 0 7	
	2014	2016	2018
Clear reporting structures are established within my department.	3.74	4.23	3.87
I receive transparent information about changes being made within my department.	3.64	3.75	3.77
I know how my department measures success.	3.45	3.60	3.67
I know how my work contributes to the success of my department.	3.82	3.98	4.03
My department demonstrates support for a diverse workforce.	4.10	4.19	4.14
I enjoy being part of my department.	4.04	4.18	4.15
I am treated equitably by department leadership.	-	-	-
Decision making by my department leadership is transparent.	-	-	-

**

**

3.59 CHANGE FROM 2018 SURVEY = * NEW SURVEY QUESTION = **

2023

3.88

3.58

3.36

3.87

4.31

4.15

4.07

Area Average

WSU

Average

2023

3.98

3.59

3.48

4.06

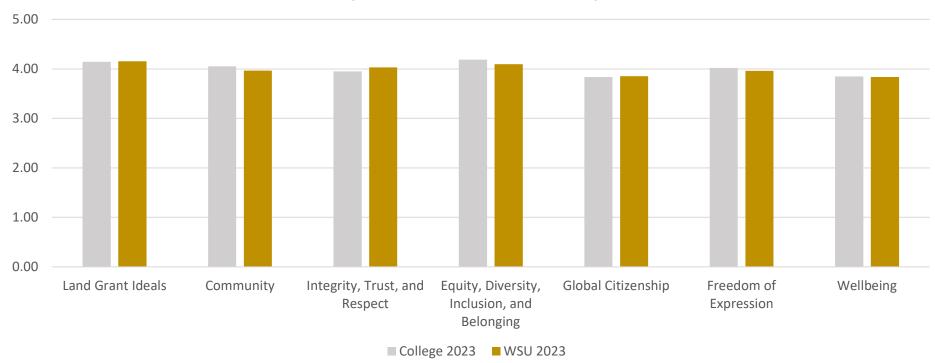
4.19

4.12

4.07

3.51

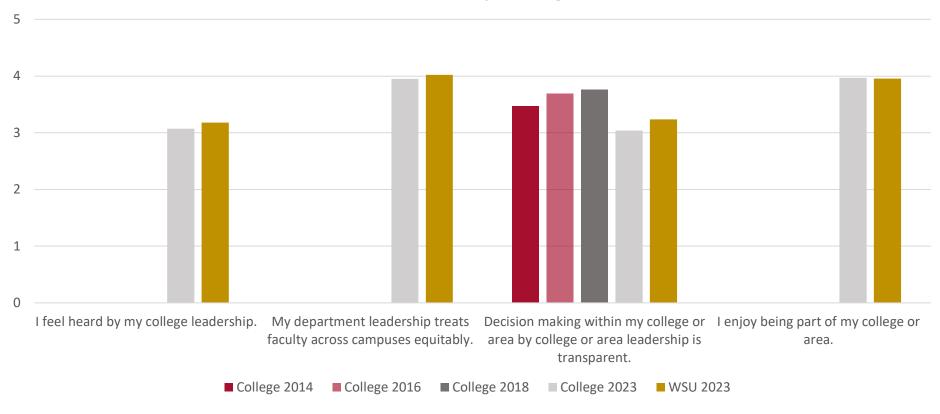
Your department embraces the University values



**	Land Grant Ideals
**	Community
**	Integrity, Trust, and Respect
**	Equity, Diversity, Inclusion, and Belonging
**	Global Citizenship
**	Freedom of Expression
**	Wellbeing

	WSU Average			
2014	2016	2018	2023	2023
-	-	-	4.14	4.15
-	-	-	4.05	3.97
-	-	-	3.95	4.03
-	-	-	4.19	4.09
-	-	-	3.84	3.85
-	-	-	4.02	3.96
-	-	-	3.85	3.83

You feel connected to your college or area



**	I feel heard by m	y college leadership.
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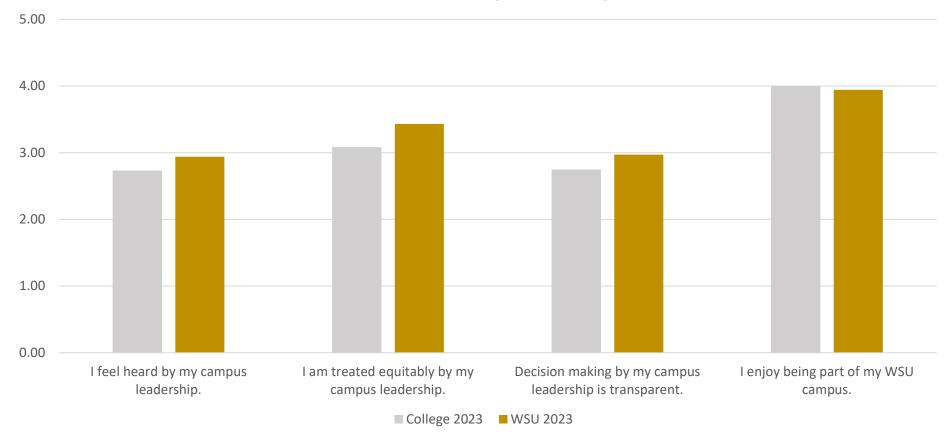
^{**} My department leadership treats faculty across campuses equitably.

	Area A	verage		WSU Average
2014	2016	2018	2023	2023
-	-	-	3.07	3.18
-	-	-	3.95	4.02
3.47	3.69	3.76	3.04	3.24
-	-	-	3.97	3.95

^{*} Decision making within my college or area by college or area leadership is transparent.

^{**} I enjoy being part of my college or area.

You feel connected to your WSU Campus



**	I feel heard b	y my campus	leadership.
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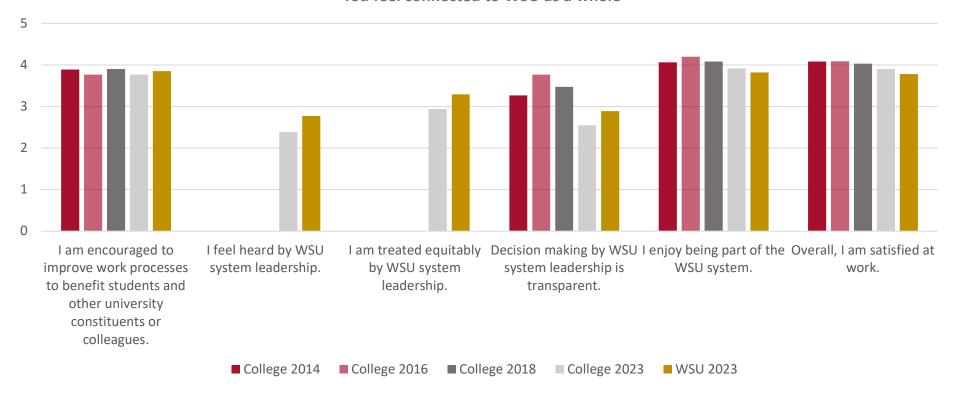
^{**} I am treated equitably by my campus leadership.

	Area A	verage		WSU Average
2014	2016	2018	2023	2023
-	-	-	2.73	2.94
-	-	-	3.09	3.43
-	-	-	2.75	2.97
-	-	-	4.00	3.94

^{**} Decision making by my campus leadership is transparent.

^{**} I enjoy being part of my WSU campus.

You feel connected to WSU as a whole

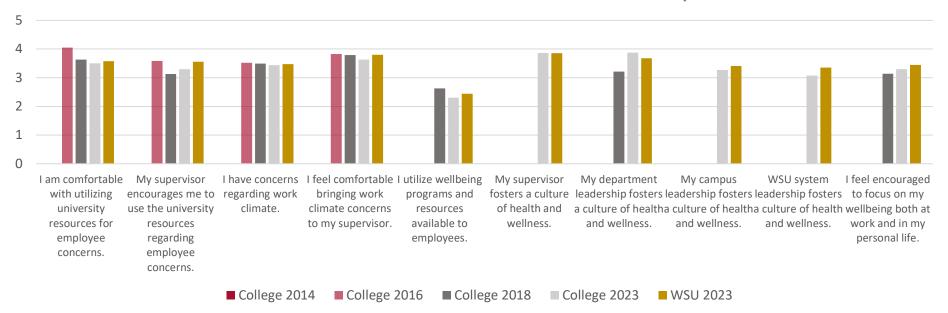


I am encouraged to improve work processes to benefit students
and other university constituents or colleagues.

- I feel heard by WSU system leadership.
- I am treated equitably by WSU system leadership.
- Decision making by WSU system leadership is transparent.
- I enjoy being part of the WSU system. Overall, I am satisfied at work.

Area Average			
2016	2018	2023	2023
3.77	3.90	3.77	3.85
-	-	2.39	2.77
-	-	2.94	3.29
3.77	3.47	2.55	2.89
4.2	4.08	3.92	3.82
4.09	4.03	3.90	3.78
	2016 3.77 3.77 4.2 4.09	2016 2018 3.77 3.90 3.77 3.47 4.2 4.08 4.09 4.03	2016 2018 2023 3.77 3.90 3.77 - - 2.39 - - 2.94 3.77 3.47 2.55 4.2 4.08 3.92 4.09 4.03 3.90

You are aware of WSU resources or have concerns in the workplace



*	I am comfortable with utilizing university resources for employee concerns. My supervisor encourages me to use the university resources regarding employee concerns.
	I have concerns regarding work climate.
	I feel comfortable bringing work climate concerns to my supervisor.
	I utilize wellbeing programs and resources available to employees.
**	My supervisor fosters a culture of health and wellness.
	My department leadership fosters a culture of health and wellness.
**	My campus leadership fosters a culture of health and wellness.
**	WSU system leadership fosters a culture of health and wellness.
	I feel encouraged to focus on my wellbeing both at work and in my personal life.

Area Average			
2016	2018	2023	2023
4.05	3.63	3.50	3.58
3.59	3.13	3.30	3.56
3.52	3.49	3.44	3.48
3.83	3.79	3.63	3.80
-	2.63	2.31	2.44
-	-	3.87	3.85
-	3.21	3.87	3.68
-	-	3.27	3.41
-	-	3.07	3.35
-	3.14	3.30	3.45
	4.05 3.59 3.52	4.05 3.63 3.59 3.13 3.52 3.49 3.83 3.79 - 2.63 - - - 3.21 - - - -	4.05 3.63 3.50 3.59 3.13 3.30 3.52 3.49 3.44 3.83 3.79 3.63 - 2.63 2.31 - - 3.87 - 3.21 3.87 - - 3.27 - - 3.07 - 3.14 3.30