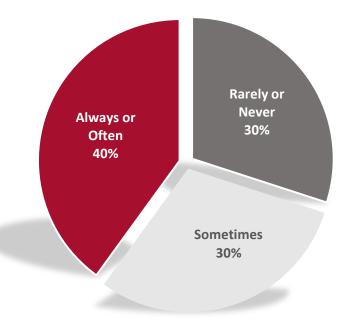
ENGAGEMENT OVERVIEW:

For the 2023 Employee Engagement Survey (EES) there were 13 respondents in 2023 compared to 12 respondents in 2018 who identified their department within WSU Everett. For 2023, the survey was sent to 24 active employees within WSU Everett resulting in a 54% response rate. The response average for 70 Likert scaled statements was 3.93 for 2023 compared to 3.43 in 2018 resulting in a significant increase in the overall response average from 2018. For 2023 46% identified themselves as Civil Services, 38% identified themselves as Administrative Professional, and 15% identified themselves as Faculty.

As explained in the 2023 EES Results Report, responses were measured using a 5-option Likert scale with "Never" equaling 1 and "Always" equaling 5 to determine the frequency in which employees identified with the statements.

For the 2023 survey, 40% of respondents said they always or often enjoy being part of their College/Area. A breakdown of scoring response averages can be found at the end of this report beginning on page 5.



Enjoy Being Part of Their College/Area

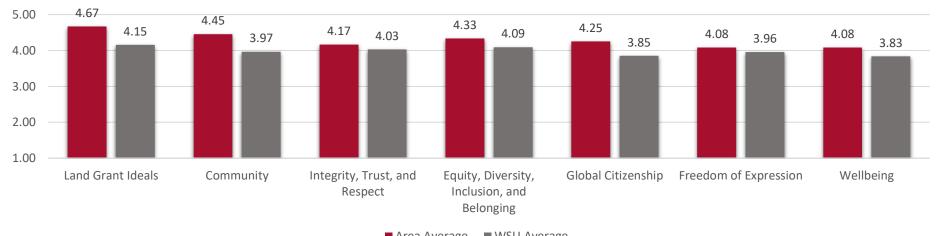
AREA VS. WSU SYSTEM AVERAGES AND PARTICIPATION

		WSU Average			
	2014	2016	2018	2023	2023
# of Respondents	-	4	12	13	2791
Likert Overall Average	-	3.2	3.43	3.93	3.73

ADVANCING THE UNIVERSITY'S VALUES:

The survey asked respondents to identify the extent to which their department embraces the University's values, specifically as it related to Land-grant ideals, Community, Integrity Trust and Respect, Equity Diversity Inclusion and Belonging, Global citizenship, Freedom of expression, and Wellbeing. This graph demonstrates the response average within WSU Everett compared to the overall WSU average:

Advancing the University's Values - Area Average vs. WSU Average



■ Area Average ■ WSU Average

HIGHEST 2023 RESPONSE AVERAGE:

STATEMENTS	AREA AVERAGE 2014	Area Average 2016	Area Average 2018	AREA AVERAGE 2023	WSU Average 2023
Land Grant Ideals **	-	-	-	4.67	4.15
My department demonstrates support for a diverse workforce.	-	4.50	3.92	4.62	4.19
I have the technology I need to do my job efficiently.	-	4.25	3.67	4.46	4.14
A spirit of cooperation and teamwork exists between my co-workers and me.	-	3.00	3.42	4.46	4.05
		CHANGE FROM	2018 SURVEY = *	New Surve	QUESTION = **

LOWEST 2023 RESPONSE AVERAGE:

Statements	Area Average 2014	AREA AVERAGE 2016	AREA AVERAGE 2018	Area Average 2023	WSU AVERAGE 2023
I feel appropriately compensated for my level of position.	-	3.00	2.33	3.00	2.84
I have concerns regarding work climate.	-	2.75	2.67	3.00	3.48
Decision making by WSU system leadership is transparent. *	-	3.25	3.42	2.92	2.89
I utilize wellbeing programs and resources available to employees.	-	-	3.17	2.54	2.44

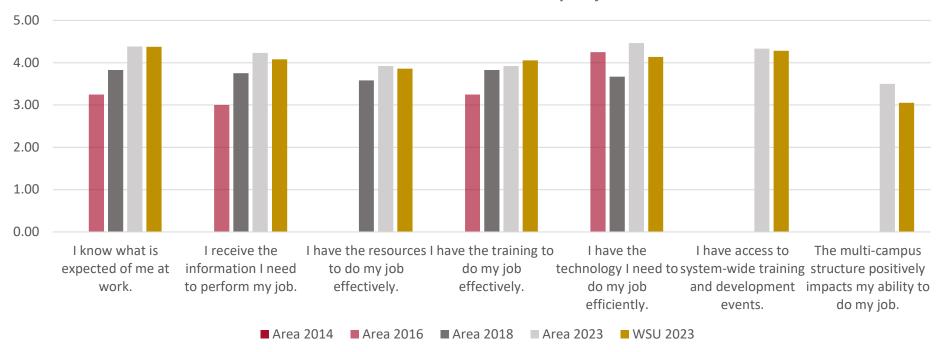
CHANGE FROM 2018 SURVEY = * NEW SURVEY QUESTION = **

SIGNIFICANT RESPONSE CHANGE (RESPONSE CHANGES 0.33 OR HIGHER):

Statements	AREA AVERAGE 2014	Area Average 2016	Area Average 2018	Area Average 2023	Change
My department leadership fosters a culture of health and wellness.	-	-	2.33	3.85	1.52
I feel encouraged to focus on my wellbeing both at work and in my personal life. My supervisor encourages me to use the university resources regarding	-	-	2.58	4.08	1.50
employee concerns. *	-	3.00	2.70	3.92	1.22
A spirit of cooperation and teamwork exists between my co-workers and me.	-	3.00	3.42	4.46	1.04
Clear reporting structures are established within my department.	-	3.00	3.08	4.08	1.00
My supervisor promotes open communication and feedback.	-	2.50	3.25	4.23	0.98
I am encouraged to provide input on decisions impacting my work.	-	3.25	3.17	4.08	0.91
I am encouraged to come up with better ways of doing things.	-	3.50	3.00	3.85	0.85
My supervisor values me and the work I do.	-	3.00	3.42	4.23	0.81
I have the technology I need to do my job efficiently.	-	4.25	3.67	4.46	0.79
I am recognized for doing a good job. Knowledge and information sharing is practiced between my co-workers and	-	2.75	2.92	3.69	0.77
me.	-	2.75	3.50	4.23	0.73

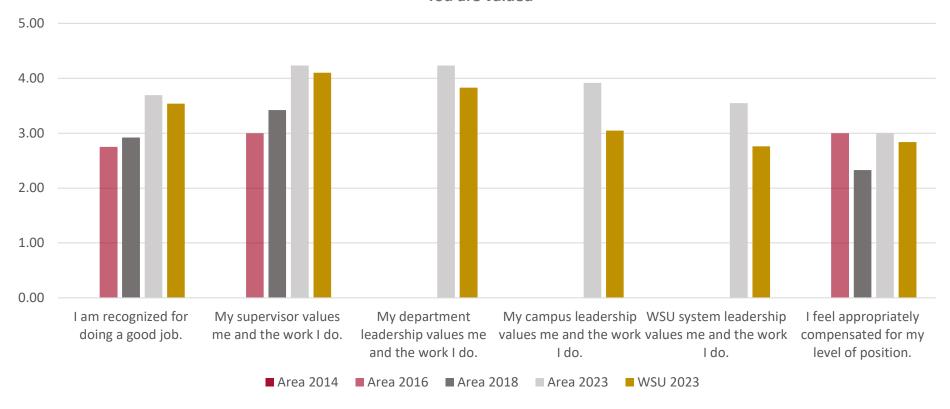
My department demonstrates support for a diverse workforce.	-	4.50	3.92	4.62	0.70
I feel appropriately compensated for my level of position.	-	3.00	2.33	3.00	0.67
I know how my work contributes to the success of my department. My supervisor gives me ongoing feedback to help me improve my	-	2.75	3.33	4.00	0.67
performance.	-	2.25	3.00	3.67	0.67
I am given opportunities to be collaborative. I am encouraged to improve work processes to benefit students and other	-	3.00	3.58	4.23	0.65
university constituents or colleagues.	-	3.50	3.58	4.17	0.59
I am comfortable with utilizing university resources for employee concerns. *	-	4.00	3.25	3.83	0.58
I know what is expected of me at work.	-	3.25	3.83	4.38	0.55
I enjoy being part of my department.	-	3.50	3.83	4.38	0.55
My supervisor encourages a positive work climate.	-	2.75	3.42	3.92	0.50
Overall, I am satisfied at work. I receive transparent information about changes being made within my	-	3.50	3.42	3.92	0.50
department.	-	2.25	3.17	3.67	0.50
I feel comfortable bringing work climate concerns to my supervisor.	-	2.75	2.92	3.42	0.50
I receive the information I need to perform my job.	-	3.00	3.75	4.23	0.48
My supervisor treats me with dignity and respect.	-	3.00	3.83	4.31	0.48
Those around me are committed to doing quality work.	-	4.50	4.00	4.46	0.46
I know how my department measures success.	-	2.50	3.00	3.46	0.46
I enjoy the work climate that exists between my co-workers and me.	-	4.00	3.83	4.23	0.40
I have the resources to do my job effectively. Decision making within my college or area by college or area leadership is	-	-	3.58	3.92	0.34
transparent. *	-	2.75	3.08	3.42	0.34
I have concerns regarding work climate.	-	2.75	2.67	3.00	0.33
Decision making by WSU system leadership is transparent. *	-	3.25	3.42	2.92	-0.50
I utilize wellbeing programs and resources available to employees.	-	-	3.17	2.54	-0.63
		CHANGE FROM	2018 SURVEY = *	New Survey	QUESTION = **

You have what is needed to do your job



			Area A	verage		WSU Average
		2014	2016	2018	2023	2023
	I know what is expected of me at work.	-	3.25	3.83	4.38	4.38
	I receive the information I need to perform my job.	-	3.00	3.75	4.23	4.08
	I have the resources to do my job effectively.	-	-	3.58	3.92	3.86
	I have the training to do my job effectively.	-	3.25	3.83	3.92	4.05
	I have the technology I need to do my job efficiently.	-	4.25	3.67	4.46	4.14
**	I have access to system-wide training and development events.	-	-	-	4.33	4.28
**	The multi-campus structure positively impacts my ability to do my job.	-	-	-	3.50	3.05

You are valued



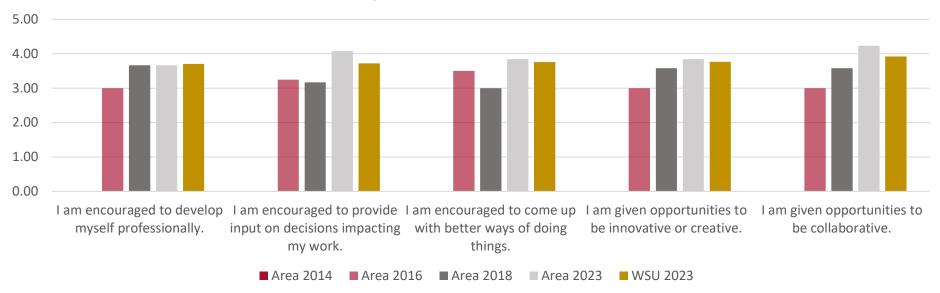
I am recognized for doing a good job.

My supervisor values me and the work I do. $\,$

- ** My department leadership values me and the work I do.
- ** My campus leadership values me and the work I do.
- ** WSU system leadership values me and the work I do.
 I feel appropriately compensated for my level of position.

	WSU Average			
2014	2016	2018	2023	2023
-	2.75	2.92	3.69	3.54
-	3.00	3.42	4.23	4.10
-	-	-	4.23	3.83
-	-	-	3.92	3.05
-	-	-	3.55	2.76
-	3.00	2.33	3.00	2.84

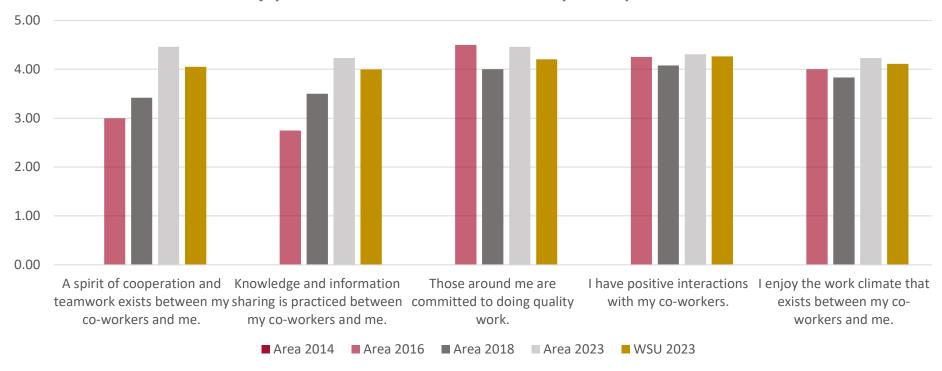
You provide individual contributions



I am encouraged to develop myself professionally.
I am encouraged to provide input on decisions impacting my
work.
I am encouraged to come up with better ways of doing things.
I am given opportunities to be innovative or creative.
I am given opportunities to be collaborative.

	WSU Average			
2014	2016	2018	2023	2023
-	3.00	3.67	3.67	3.70
-	3.25	3.17	4.08	3.72
-	3.50	3.00	3.85	3.76
-	3.00	3.58	3.85	3.77
-	3.00	3.58	4.23	3.92

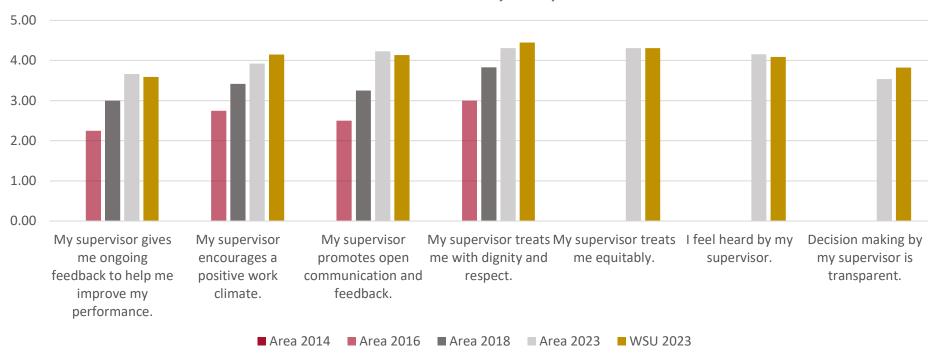
You enjoy the work climate that exists between you and your co-workers



A spirit of cooperation and teamwork exists between my coworkers and me.
Knowledge and information sharing is practiced between my co-
workers and me.
Those around me are committed to doing quality work.
I have positive interactions with my co-workers.
I enjoy the work climate that exists between my co-workers and
me.

	WSU Average			
2014	2016	2018	2023	2023
-	3.00	3.42	4.46	4.05
-	2.75	3.50	4.23	3.99
-	4.50	4.00	4.46	4.20
-	4.25	4.08	4.31	4.26
-	4.00	3.83	4.23	4.11

You feel satisfied with your supervisor



My supervisor gives me ongoing feedback to help me improve my performance.

 $\label{eq:matching} \mbox{My supervisor encourages a positive work climate.}$

My supervisor promotes open communication and feedback.

My supervisor treats me with dignity and respect

My supervisor treats me with dignity and respect.

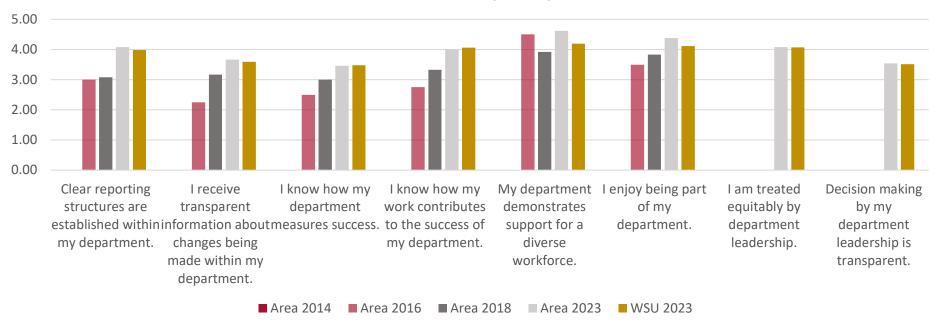
** My supervisor treats me equitably.

** I feel heard by my supervisor.

** Decision making by my supervisor is transparent.

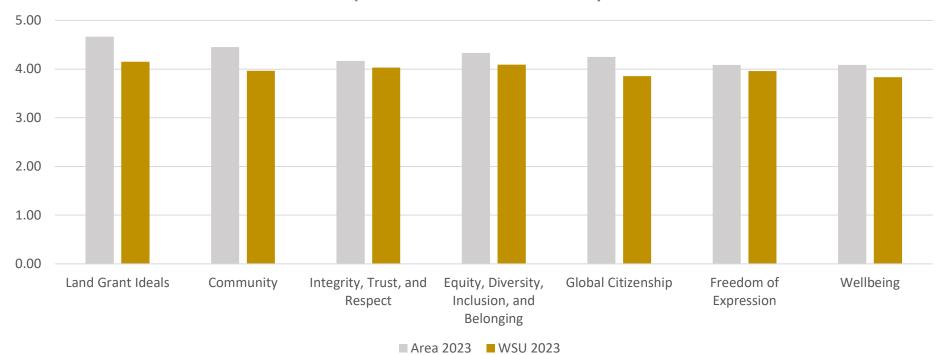
	WSU Average			
2014	2016	2018	2023	2023
-	2.25	3.00	3.67	3.59
-	2.75	3.42	3.92	4.15
-	2.50	3.25	4.23	4.13
-	3.00	3.83	4.31	4.45
-	-	-	4.31	4.31
-	-	-	4.15	4.09
-	-	-	3.54	3.82

You feel connected to your department



		Area Average Average				
	2014	2016	2018	2023	2023	
Clear reporting structures are established within my department. I receive transparent information about changes being made	-	3.00	3.08	4.08	3.98	
within my department.	-	2.25	3.17	3.67	3.59	
I know how my department measures success.	-	2.50	3.00	3.46	3.48	
I know how my work contributes to the success of my department.	-	2.75	3.33	4.00	4.06	
My department demonstrates support for a diverse workforce.	-	4.50	3.92	4.62	4.19	
I enjoy being part of my department.	-	3.50	3.83	4.38	4.12	
I am treated equitably by department leadership.	-	-	-	4.08	4.07	
Decision making by my department leadership is transparent.	-	-	-	3.54	3.51	

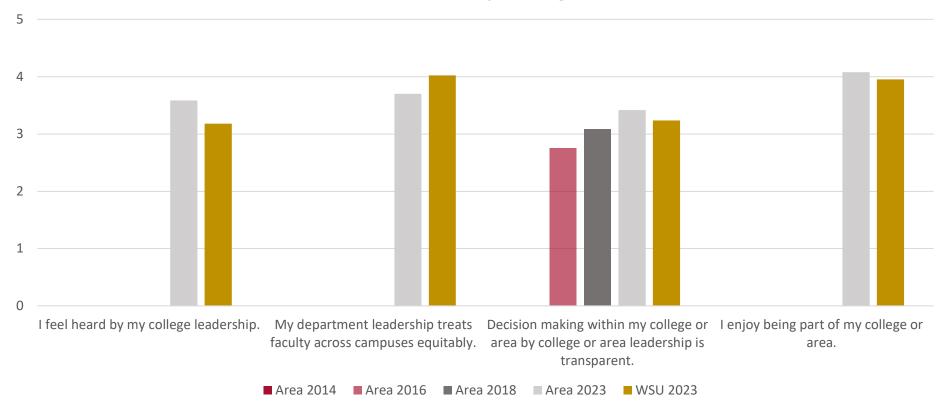
Your department embraces the University values



**	Land Grant Ideals
**	Community
**	Integrity, Trust, and Respect
**	Equity, Diversity, Inclusion, and Belonging
**	Global Citizenship
**	Freedom of Expression
**	Wellbeing

Area Average				WSU Average
2014	2016	2018	2023	2023
-	-	-	4.67	4.15
-	-	-	4.45	3.97
-	-	-	4.17	4.03
-	-	-	4.33	4.09
-	-	-	4.25	3.85
-	-	-	4.08	3.96
-	-	-	4.08	3.83

You feel connected to your college or area



**	I feel heard by my college leadership.
----	--

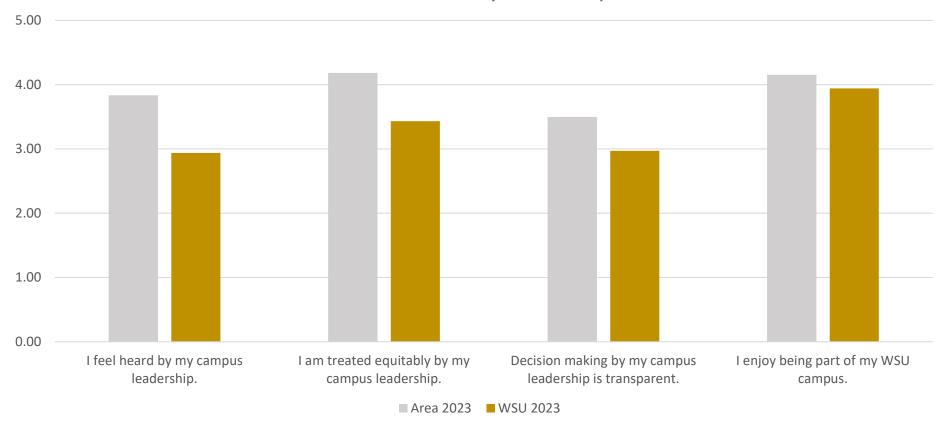
^{**} My department leadership treats faculty across campuses equitably.

Area Average				WSU Average
2014	2016	2018	2023	2023
-	-	-	3.58	3.18
-	-	-	3.70	4.02
-	2.75	3.08	3.42	3.24
-	-	-	4.08	3.95

^{*} Decision making within my college or area by college or area leadership is transparent.

^{**} I enjoy being part of my college or area.

You feel connected to your WSU Campus



Area Average				WSU Average
2014	2016	2018	2023	2023
-	-	-	3.83	2.94
-	-	-	4.18	3.43
-	-	-	3.50	2.97
-	-	-	4.15	3.94

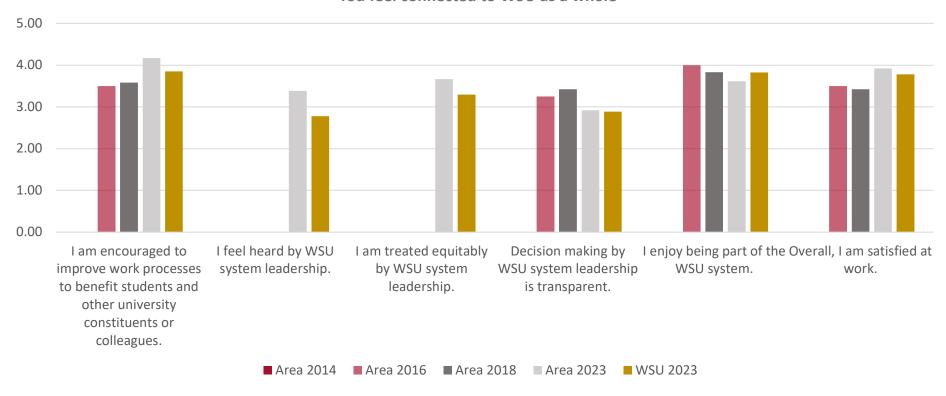
^{**} I feel heard by my campus leadership.

^{**} I am treated equitably by my campus leadership.

^{**} Decision making by my campus leadership is transparent.

^{**} I enjoy being part of my WSU campus.

You feel connected to WSU as a whole



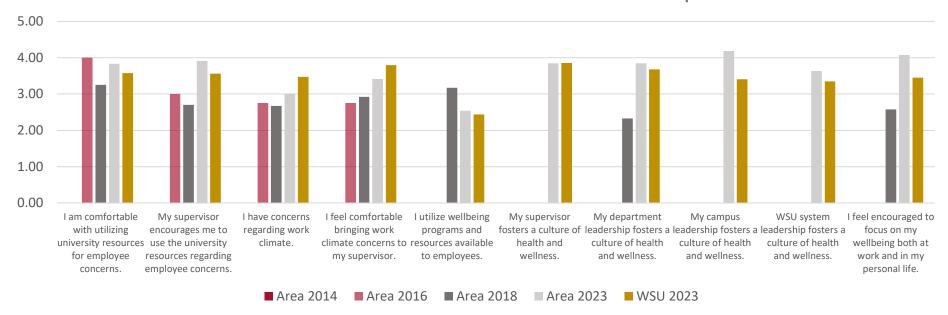
I am encouraged to improve work processes to benefit students and other university constituents or colleagues.

- ** I feel heard by WSU system leadership.
- ** I am treated equitably by WSU system leadership.
- * Decision making by WSU system leadership is transparent.
- * I enjoy being part of the WSU system.

 Overall, I am satisfied at work.

Area Average				WSU Average
2014	2016	2018	2023	2023
-	3.50	3.58	4.17	3.85
-	-	-	3.38	2.77
-	-	-	3.67	3.29
-	3.25	3.42	2.92	2.89
-	4.00	3.83	3.62	3.82
-	3.50	3.42	3.92	3.78
	_	22122		

You are aware of WSU resources or have concerns in the workplace



*	I am comfortable with utilizing university resources for employee concerns. My supervisor encourages me to use the university resources regarding employee concerns.
	I have concerns regarding work climate.
	I feel comfortable bringing work climate concerns to my supervisor.
	I utilize wellbeing programs and resources available to employees.
**	My supervisor fosters a culture of health and wellness.
	My department leadership fosters a culture of health and wellness.
**	My campus leadership fosters a culture of health and wellness.
**	WSU system leadership fosters a culture of health and wellness.
	I feel encouraged to focus on my wellbeing both at work and in my personal life.

Area Average				WSU Average
2014	2016	2018	2023	2023
-	4.00	3.25	3.83	3.58
-	3.00	2.70	3.92	3.56
-	2.75	2.67	3.00	3.48
-	2.75	2.92	3.42	3.80
-	-	3.17	2.54	2.44
-	-	-	3.85	3.85
-	-	2.33	3.85	3.68
-	-	-	4.18	3.41
-	-	-	3.64	3.35
-	-	2.58	4.08	3.45
	_			